HIGHER EDUCATION LINKS: WORKSHOP GRANT
GUIDELINES FOR APPLICANTS

Call opens: 17.05.2019
Call closes: 01.07.2019 - 16:00 Argentina

There are two types of grant that candidates can apply for under the Higher Education Links programme: a workshop grant or a travel grant. These guidelines relate to Higher Education Links Workshop Grants only. For information on funding for travel grants, please refer to the Higher Education Links Travel Grant guidelines.

1. Background
The British Council Higher Education Links Programme (‘HELINKS’ or ‘the Programme’) supports collaborations between higher education institutions (HEIs) in Argentina and counterpart institutions in the UK in order for them to develop joint projects to tackle societal challenges with relevance to Argentina’s economic development and welfare. The ultimate goal of this binational programme is to help establish mutually beneficial long-term institutional links and sustained collaboration between UK and Argentine HEIs. The Programme fosters an integrated approach that promotes the engagement of HEIs with relevant public, private and not-for-profit sector partners.

2. Programme Overview
HELINKS Workshop Grant provides small-scale match funding for institutional collaborations between Argentine and UK HEIs. The grant contributes ARS 300,000 towards the development and execution of a series of workshop sessions to be held in Argentina. The outcome of the workshops will be a final project proposal for the sustained continuation of the collaboration, with specific timelines and action plan.

If you have already implemented a project with the support of HELINKS funding in the past, and your project is in consolidation, you are eligible to apply for grant funding of ARS 500,000, in order to develop a larger scale institutional project. In order for your application to be eligible for this type of funding, you will need to build upon the outcomes of the existing collaboration and the central focus of your proposal will be the strengthening of a long-term institutional partnership, through concrete strategies and outputs. You can apply in the same application form, referring to your past project and specifying that you’re applying for this level of funding in the “Budget” section.

Collaboration should focus on at least one of the priority areas specified for this call. Please refer to Appendix 1 for a definition of the selected priority areas and the objectives for building institutional partnership, before preparing your application.

3. Programme Goals
The goals of the HELINKS Workshop Grant programme are to:

- Establish or significantly develop institutional links between Argentine and UK HEIs with the potential for long-term sustained collaborations in the form of mobility agreements, joint
research, or transnational education.

- Contribute to the capacity building of workshop participants, supporting their professional and personal development.
- Support the development of bilateral projects aimed at achieving a specific development goal in Argentina.
- Promote the inclusion of HEIs in a wider development agenda, through engagement with relevant actors in the public, private and not-for-profit sectors involved in development initiatives.

4. Relevance to Economic Development and Welfare

For the purposes of the Programme, development relevance is defined as the potential to contribute to economic development and welfare in Argentina. In order to be considered for funding, proposals must clearly articulate a plausible pathway to positive impact in these areas within a short to medium-term timeframe (1-5 years). Applications which do not meet this criterion will not be considered eligible for funding under the Programme.

In order to demonstrate development relevance within the context of the proposed project, applicants are encouraged to include reference to any applicable local or national consultation, links to government policies and government institutions.

5. Eligibility

In order to be eligible for funding, proposals must meet the following criteria:

- Participation of one UK and one Argentine higher education institution (HEI). In the case where more than one institution in Argentina will participate in the collaboration, the application should be submitted by an individual based at the Argentine HEI that is leading the proposal (‘Argentine Lead Institution’).
- Applicants in Argentina must be individuals based at:
  - A not-for-profit HEI, including universities and research centres.
- The counterpart participating UK institution must be one of the following:
  - A not-for-profit HEI, including universities and research centres.
- Both the Argentine Lead Institution and the UK organisation must have the capacity to administer the grant.

In addition to the participation of UK and Argentine higher education institutions, the collaboration may also include participation of institutions and organisations from the public, private and not-for-profit sectors.

For a full list of eligibility criteria, please see Appendix 3. If you are unsure about your organisation’s eligibility, please contact the British Council at HELINKS.argentina@britishcouncil.org.

6. Workshops

- **Location:** Workshop sessions will take place at the Argentine HEI’s main location (in the case where more than one Argentine HEI is participating in the collaboration, this should be the main location of the Argentine Lead Institution). If there is a compelling reason for the workshop sessions to take place in a different venue, this should be detailed in the proposal.
- **Duration:** The minimum duration of workshop sessions is three days and the maximum duration is five days.
- **Timing:** Workshops must take place between 1 August 2019 and 28 February 2020.
- **Language:** Workshops will be held in English. Consideration should be given to non-English
language speakers and interpreting services should be budgeted for.

7. Final Project Proposal
   In order to foster the sustained collaboration and lasting impact of projects after the workshops have taken place, the participating institutions must submit a detailed proposal outlining the specific actions planned for future project continuation. This proposal forms part of a broader final report required for submission to the British Council post-delivery of the workshops (see point 10, “Reporting”, below).

8. Funding Information
   8.1 Overview:
   Funding offered under the HELINKS Workshop Grant contributes towards the cost of developing and executing the workshops. Please note that a condition for receiving HELINKS funding is that match funding is provided by the participating institutions, in the form of financial and/or in-kind contribution towards workshop planning and delivery.

   HELINKS Workshop Grants provide funding of ARS 300,000 (or ARS 500,000 for past recipients of HELINKS grants who wish to apply for a grant to develop a larger scale institutional project with the key objective of consolidating the HEI partnership) to selected proposals, to contribute towards the travel expenses of UK experts and/or workshop coordinator from the participating UK institution to take part in the workshop sessions to be run in Argentina, according to the guidelines set out in Appendix 2. Additionally, funds awarded may also be used to cover translation/interpreting costs for the workshops and for all documents related to the collaboration.

   If approved, funding will come into effect upon the signing of a Grant Agreement with the British Council. Expenses incurred by the institutions prior to the effective agreement start date, including any costs incurred in the production of the proposal, cannot be covered by the grant.

   8.2 Breakdown of Funding
   HELINKS Workshop Grant funding can cover:

   • International travel (economy class airfares), domestic travel and subsistence costs in line with the criteria detailed in Appendix 2 of these guidelines.
   • Visa fees, vaccinations, medical insurance for travel essential to the collaboration.
   • Written translations and interpretation services.

   Match funding from participating institutions, including in-kind contributions, can cover:

   • Operational Costs, including:
     o Workshop sessions integral to the collaboration (e.g. short-term room hire, projector, flip charts).
     o Planning and logistics, including local transportation.
     o Basic catering costs associated with events directly relating to the collaboration.
     o Consumables.
     o Bank charges for transfer of funds from the Argentine HEI to the UK institution to cover travel and subsistence costs (if applicable).
   • Communication, publishing (including web page development by external providers, if appropriate) and other promotional activities directly related to the collaboration.

   The British Council is committed to equal opportunities and diversity and will consider, on a case by case basis, requests for additional support for individuals involved in HELINKS activity, where sufficient justification is provided.

   HELINKS projects cannot cover:
• Purchase or rental of equipment.
• Costs related to the construction and/or procurement of physical infrastructure.
• Mobile phone rental or purchase.
• Entertainment costs.

8.3 Match Funding: further information

To ensure value for money, the HELINKS budget should only cover costs that are essential, appropriate and relevant to the collaboration. The proposal should maximise cost share through direct and indirect institutional contributions, other funding sources and private sector support. Please include in your application form details of:

• Participating institutions’ contributions, both monetary and in-kind.
• Funds applied for from other sources in support of the collaboration. Please clarify the status of the funding applications (i.e. successful; decision pending, and indicate when you will know the outcome of any pending applications).

Match funding must be equivalent to the amount of funding requested for the HELINKS Workshop Grant, either cash or in kind. Please note that the origin of the matched funding cannot be the UK Government, including funds received from Funding Councils or Research Councils UK.

9. Payment of the Grant

Workshop Grants will be disbursed to one institution only. This may be the Argentine HEI or counterpart UK institution, dependent on approval of the payment request by the British Council. In the case of payment made to Argentine HEIs, funds will be paid in ARS. For UK institutions, funds will be paid in GBP applying the official British Council conversion rate at the time of payment.

A Grant Agreement will be signed between the British Council and the institution to which the grant is paid. This institution will be responsible for management of the grant, including any financial reporting as required by the British Council.

Grants will be paid in two instalments: an 80% pre-financing payment will be paid within 30 days of signature of the Grant Agreement, and 20% post-workshop payment or recovery of the balance upon approval by the British Council of the final report submitted (please refer to point 10, Reporting, below).

If the workshops have not been delivered as planned, resulting in a consequent reduction in costs, the final payment may be withheld and, if necessary, a proportion of the grant recovered.

10. Reporting

Applicants must submit follow up reports during the length of the collaboration, and a final report within 20 days of workshop completion. Report templates will be sent to successful applicants as part of the Grant Agreement and will include financial and narrative sections.

Individual workshop participants will be asked to complete a baseline survey and a post workshop feedback questionnaire. Grant recipients must send the baseline survey to their participants and also administer the post-workshop questionnaire.

• **Final report submission timeframe:** the final report resulting from workshop sessions must be submitted within one calendar month of completion of the workshops.
• **Digital Content:** Both the outcomes of the workshops and the final proposal must be disseminated using digital tools, including but not limited to a web page for the binational collaboration.
• **Language:** Final reports should be submitted in English to HELINKS.argentina@britishcouncil.org

11. Submission Process
The submission deadline is **16:00 hours Argentina time on 01 July 2019.** Proposals submitted after the deadline will not be considered for funding.

The application form can be downloaded at:


Please note that application forms must be completed in English.

In addition to the application form, applicants are required to send letters of support from the Argentine and UK HEIs, on official letter headed paper, signed by a relevant institutional authority expressing their specific commitment to the proposed project. Please note supporting letters cannot be signed by the applicants. The letters of support will be accepted in English for UK institutions and in Spanish for Argentine institutions.

Proposals must be submitted by email to HELINKS.argentina@britishcouncil.org.

**12. Selection Process**

Selection begins with an eligibility check by the British Council in Argentina against the criteria specified in these guidelines (see Appendix 3).

Eligible proposals then follow a review of development relevance against Official Development Assistance (ODA) definitions as established by the Organisation for Economic Co-operation and Development (OECD). The workshop proposal must articulate a plausible pathway to contribute to economic development and welfare in Argentina within a reasonable timeframe (1-5 years). If the proposal is not deemed to meet this essential criterion, it will not continue to the quality assessment review.

Applications will then undergo quality assessment and scoring by at least two evaluators according to criteria specified in Appendix 4.

Applications will be assessed and awarded a score out of a total of 15 points. Proposals must achieve a score of over 8 points to be considered eligible for funding. However, achieving a score equal to or above the threshold does not automatically guarantee funding.

Once the application has been submitted, a unique application ID number will be generated for the successful applications. Applicants should note this number and use it in all communications with the British Council.

**13. Ethics and Integrity**

It is essential that all legal and professional codes of practice be followed in conducting work supported under the Programme. Selected candidates must ensure the proposed activity will be carried out to the highest standards of ethics and integrity. In order to minimise risks, applicants must clearly articulate in their application form how any potential ethical issues (for example, if the proposal involves work with under-age students, workshop coordinators should abide by the British Council Child Protection Policy [https://www.britishcouncil.org/organisation/transparency/policies/child-protection](https://www.britishcouncil.org/organisation/transparency/policies/child-protection)) and health and safety issues (for example, if a field visit is included in the collaboration, work in a laboratory in dangerous conditions or if one of the visitors falls ill during the visit) have been considered and how they will be addressed, ensuring that all necessary ethical approval and health and safety risk assessments are in place before the project commences. Failure to do so will result in applications being rendered ineligible and in any funding already committed through the Programme being rescinded. Please contact the British Council in Argentina for further guidance.

**14. Diversity**

The British Council is committed to equal opportunities and diversity in all our activities. This includes avoidance of bias due to gender, disability, racial or ethnic origin, sexual orientation, or religious belief. The
British Council encourages applications from people from under-represented groups. Please include requests for such support in the budget submitted with your application.

Please contact us for further information on funding, and for more information on the British Council’s approach, see our Equality Policy at: https://www.britishcouncil.org/sites/default/files/equality_policy_1.doc.

14. Data Protection
As part of the application form, the British Council will ask applicants’ permission to:

- Use the information provided in the application for the purposes of application processing, making any awards, monitoring and review of the award. Information will be shared with national Programme partners for the purpose of selection and monitoring of the award.
- Make relevant information on the successful applications available to the public on the British Council website and in other publicity, and in reports and documents. Please note the British Council will not publish personal details on our website or via other media without prior permission.
- Contact applicants in the future to inform them about future British Council opportunities.

Under UK Data Protection law, applicants have the right to ask for a copy of the information we hold on them, for which we may charge a fee, and the right to ask us to correct any inaccuracies in that information. More information on this is available on the British Council data protection webpage (http://www.britishcouncil.org/home-data-protection.htm). Alternatively, it can be requested from the British Council office in Argentina or the Data Protection Team: dataprotection@britishcouncil.org

15. Applicant Screening
In order to comply with UK government legislation, the British Council may, at any point during the application process, carry out searches of relevant third-party screening databases to ensure that neither the applicant nor any of the applicant’s employees, partners, directors or shareholders are listed:

- as an individual or entity with whom national or supranational bodies have decreed that organisations should not have financial dealings;
- as being wanted by Interpol or any national law enforcement body in connection with crime;
- as being subject to regulatory action by a national or international enforcement body;
- as being subject to export, trade or procurement controls or (in the case of an individual) as being disqualified from being a company director; and/or
- as being a heightened risk individual or organisation, or (in the case of an individual) a politically exposed person.

If the applicant or any other party is listed in a screening database for any of the reasons set out above, the British Council will assess the applicant as ineligible to apply for this grant call. The applicant must provide the British Council with all information reasonably requested to complete the screening searches.

16. Contact Details
All queries or comments about this call should be addressed to the Higher Education Links email address: HELinks.Argentina@britishcouncil.org
APPENDIX 1: COLLABORATION PRIORITY AREAS

**Collaboration Purpose:**

Develop and execute a series of workshop sessions in Argentina, to establish a binational collaboration and an institutional partnership between an eligible Argentine and eligible UK HEI.

The outcomes of the workshops will be a final proposal plan for continuation of the project, articulating positive societal impact in an area of social welfare and economic development in Argentina. The final proposal must also include plans for the development of the institutional partnership between the Argentine and UK institutions.

**Collaboration Priority Areas:**

The participating institutions can collaborate in the following priority areas. Please note these areas are complementary and not exclusive:

- **Student Employability & Competitiveness:** These collaborations are expected to share best practices to build a final proposal aimed at improving student employability and developing student competencies to respond to local or national industry needs in Argentina. The final proposal may focus on potential collaboration schemes that will enhance the curricula of Argentine institutions to improve the teaching and learning of Argentine students, different schemes of transnational education are encouraged.

- **Research & Development:** It is expected that Argentine HEIs will host workshops with UK institutions that have a track record in R+D+i, innovation management and/or knowledge transfer activities to develop a final project with the potential to strengthen the Argentine institution’s R+D+i agenda for the benefit of socio-economic development in Argentina. Collaborations should result in the consolidation of collaboration schemes between HEIs, with a pathway to funding and a clear mapping of impact and pertinence of that research.

- **Social Innovation & Inclusion:** Proposals for social innovation projects should focus on sharing best practices and develop a final project for improvements in the local/national arena in Argentina. Proposals for inclusion in education should demonstrate a focus on access to the education system for disadvantaged students.

**Institutional partnership:**

A key objective of the Programme is to develop institutional partnerships between the UK and Argentine HEIs. In order to achieve this objective, projects should focus on developing sustainable institutional links, including through the following strategies and outputs:

- Development of mobility strategy and programmes (faculty/researcher/student mobility)
- International mobility scholarships
- Development of joint modules/programmes of study between institutions
- International distance education programme development
- Credit / degree recognition
- Partnerships for entrepreneurship programmes
- International partnerships for inclusion programmes
APPENDIX 2: WORKSHOPS

Project Guidelines:

**Workshop**
- Workshop coordinators
  - Two workshop coordinators must be assigned to plan and implement workshop sessions. One coordinator must be based at the UK institution and one at the Argentine HEI.
  - Coordinators will be responsible for organisational aspects of the workshops (including travel arrangements for participants, venue hire, etc).
- UK experts
  - The workshop sessions must include involvement of two UK experts in the priority area selected. It is recommended that one of the UK experts assumes the role of UK workshop coordinator.
  - Expert participation may include (but is not limited to) transferring expertise from international cases and providing the necessary knowledge for a successful final proposal delivery.
- Sessions
  - The workshop programme should follow a practical approach. It is recommended that each of the participants contribute to designing the workshop programme:

**Suggested workshop programme structure:**

<table>
<thead>
<tr>
<th>1. Introductory session (Mandatory)</th>
<th>8. Local government session</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Argentine host session (Mandatory)</td>
<td>9. Final proposal design full-day session (Mandatory)</td>
</tr>
<tr>
<td>3. First UK expert session (Mandatory)</td>
<td>10. Administrative / academic body session</td>
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<tr>
<td>4. Second UK expert session (Mandatory)</td>
<td>11. Student session (Mandatory)</td>
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<tr>
<td>5. Third UK expert session</td>
<td>12. Proposal outline presentation session</td>
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<tr>
<td>6. Networking session</td>
<td>13. Funding strategy session (Mandatory)</td>
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<tr>
<td>7. Local industry session</td>
<td>14. Evaluation and reporting session (Mandatory)</td>
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</table>

**Target Audience**
Workshop sessions that are open to the public will target the following audience: (attendance figures are the minimum requirement)
- Higher education academics / researchers (20 attendees)
- Higher education students (60 attendees)
- Higher Education Institution authorities (3 attendees)
- Government and civil society / NGO leaders (3 attendees)
- Other relevant external stakeholders including representatives from private, public, NGO sector and local community members (15 attendees)

To broaden project impact, applicants should invite representatives from other relevant organisations to the workshops, such as:
- Other research or higher education institutions.
- Technology transfer offices
- Local or national public offices
- Not-for-profit organisations
- For-profit/commercial organisations, including small and medium enterprises (SMEs)

**Final Project Proposal (post workshops)**

- The project proposal for sustained collaboration should include:

  1. Objectives and goals to be pursued.
  2. Institutions and individuals involved in the implementation process.
  3. An overview of the activities and strategies to be performed.
  4. Human and economic resources required.
  5. A timeframe for implementation of the proposed actions.
  6. Evaluation and methods to assure quality and suitability of the proposal according to objectives and desired impact.

**Project Deliverables:**

Selected collaborations must provide the following documents as evidence of the project progression. Templates will be sent to successful applicants as part of the Grant Agreement.

<table>
<thead>
<tr>
<th>Deliverable</th>
<th>Submission deadline</th>
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<tbody>
<tr>
<td>Agenda, baseline surveys and open call to participants</td>
<td>5 days before workshop</td>
</tr>
<tr>
<td>Final report (including final project proposal)</td>
<td>20 days after workshop</td>
</tr>
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</table>

**What the Grant Covers**

- **Travel (international and domestic)**
  
  This is a contribution towards travel costs to Argentina for international participants (UK workshop experts / workshop coordinator) and travel insurance. International economy class airfares should be booked as far in advance as possible to minimise costs.

  UK experts and workshop coordinators should contract adequate insurance as the British Council cannot take responsibility for any issues that may occur while the participants are in-country.

- **Subsistence**
  
  This includes accommodation and daily expenses such as meals and local transport.

Please note that the costs outlined below are considered the maximum amounts that should be requested in each cost category. However, requests for fund reallocation above the limits specified below for these cost categories may be considered following evaluation by the British Council of the budget request presented.
<table>
<thead>
<tr>
<th>Total Grant Allowance:</th>
<th>ARS 300,000</th>
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<tbody>
<tr>
<td>International travel:</td>
<td>Up to ARS 140,000</td>
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<tr>
<td>Domestic travel:</td>
<td>Up to ARS 20,000</td>
</tr>
<tr>
<td>Subsistence and accommodation costs:</td>
<td>Up to ARS 70,000</td>
</tr>
<tr>
<td>Translation/Interpretation services:</td>
<td>Up to ARS 70,000</td>
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</table>
## APPENDIX 3: ELIGIBILITY CRITERIA CHECKLIST

<table>
<thead>
<tr>
<th>Eligibility criteria checklist</th>
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<tbody>
<tr>
<td>1. The institution where the applicant is based is a recognised not-for-profit Higher Education Institution in Argentina (i.e. public or private university, or a research centre).</td>
</tr>
<tr>
<td>2. The UK institution is a recognised not-for-profit institution (can include universities, research centres and NGOs).</td>
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<tr>
<td>3. The workshops will take place in Argentina.</td>
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<tr>
<td>4. The workshop programme will last between three and five days.</td>
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<tr>
<td>5. The workshop will take place between 1 August 2019 and 28 February 2020.</td>
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<tr>
<td>6. The number of workshop participants and target audience are in line with the quotas specified in this document.</td>
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<tr>
<td>7. The application has been submitted by the applicant by the published deadline.</td>
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<td>8. The applicant has submitted all requested supporting documentation as specified in the guidelines and application form.</td>
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<td>9. The application form is completed in full and complies with the full instructions given (including the structure of the workshops)</td>
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<td>10. The application form has been completed in English.</td>
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<td>11. Only one application per collaboration has been submitted.</td>
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<td>12. The applicant and partner institution have the capacity to administer a grant and satisfy British Council requirements to prevent bribery, fraud and professional misconduct.</td>
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<tr>
<td>13. Applicants confirm that they comply with British Council requirements by signing and submitting the application form.</td>
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APPENDIX 4: QUALITY REVIEW SCORING SYSTEM

Assessment of the quality of the proposals and their relevance to development will be performed by selected expert panel members. Proposals must achieve a score of over 8 points to be considered eligible for funding.

<table>
<thead>
<tr>
<th>Section 1: Relevance to Economic Development and Social Welfare</th>
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<tr>
<td>The proposal clearly articulates a plausible pathway through which the collaboration can contribute to economic development and social welfare in Argentina within a reasonable timeframe (1–5 years) and within the selected priority area(s) outlined in Appendix 1. Please see guidance for applicants for further details.</td>
<td>YES/NO</td>
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<tr>
<th>Section 2: Binational Collaboration Quality and Relevance</th>
<th>Score</th>
<th>Range</th>
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<tbody>
<tr>
<td>• Relevance to a specific development goal is clearly demonstrated in the collaboration proposal.</td>
<td>5 points: Meets all criteria to an exceptional level</td>
<td>0–5</td>
</tr>
<tr>
<td>• The collaboration proposal falls within the scope of at least one of the priority areas for this call.</td>
<td>4 points: Meets the majority of the criteria to a very high level</td>
<td></td>
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<tr>
<td>• The collaborating institutions are of appropriate recognition as economic or social development promoter agents.</td>
<td>3 points: Meets the majority of the criteria to a high level</td>
<td></td>
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<tr>
<td>• The workshop coordinators have sufficient relevant experience to lead the proposed workshops and achieve the stated objectives.</td>
<td>2 points: Meets the majority of the criteria to an adequate level</td>
<td></td>
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<tr>
<td>• The UK experts have relevant expertise in the priority area(s) selected.</td>
<td>1 point: Meets some of the criteria to an adequate level</td>
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<td></td>
<td>0 points: Fails to meet any of the criteria to an adequate level</td>
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### Section 3: Workshop Proposal

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- The proposal leads to substantial growth of institutional partnerships between HEIs.
- The description of the workshop includes clear, feasible and realistic objectives and outputs.
- There is clear evidence that the proposed workshops support new links or significantly extend and develop existing ones.
- Both the benefits and relevance of the collaboration to the UK institution and Argentine HEI are clearly described.
- There is strong evidence of support from both the home and host institutions.
- The workshop target audience is relevant to the proposed programme and the target attendance figures meet the minimum requirements.
- The proposed agenda of the workshop is structured with interactive sessions with the potential to lead to an innovative and achievable final proposal.
- The proposal includes a clear description of how digital communication tools will be used to disseminate workshop outcomes to potential stakeholders.

### Section 4: Sustainability and Capacity Building

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- The potential in terms of professional development and capacity building for individual workshop participants as well as for other potential beneficiaries is clearly described.
- The proposal includes a clear and feasible description of how the institutions intend to sustain their collaboration over the longer term.
- The proposal enables the UK institution and Argentine HEI(s) to engage with wider economic or social development actors.
- The collaboration contributes to the integration of the participating HEI(s)’ institutional goals with social and economic development demands.

### Total score for quality assessment (Section 2 + Section 3 + Section 4)

<table>
<thead>
<tr>
<th>Score</th>
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